



Creating a Global Viral Vector Champion

January 2022



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**A Life Saving
Cell and
Gene Therapy
Company**

Delivering on Our Strategy to Become a Global Fully Integrated Viral Vector Platform



Proprietary platform



IP: patents and know-how



Quality Systems



Expertise



Facilities

Process development and manufacturing provides multiple revenue streams

Commercial Stage Viral Vector CDMO with >25 years Experience

19 Partner Programmes

Gene Therapeutics

Delivering innovative therapies

5 Proprietary Products



Science Based Innovative CDMO with a Proprietary Pipeline

1

A leader in viral vectors within the fast-growing cell and gene therapy industry

First FDA approved lentiviral vector-based gene delivery system through our collaboration with Novartis on Kymriah®

Multiple partnerships with leading companies



2

Diversified business with CDMO revenues and upside from our proprietary pipeline

CDMO operations and regulatory approved facilities provide multiple revenue streams

Leveraging expertise to deliver innovative therapies through our proprietary pipeline

3

Established operational infrastructure and proven commercial supply capabilities

Proven commercial supply capability in 30 countries

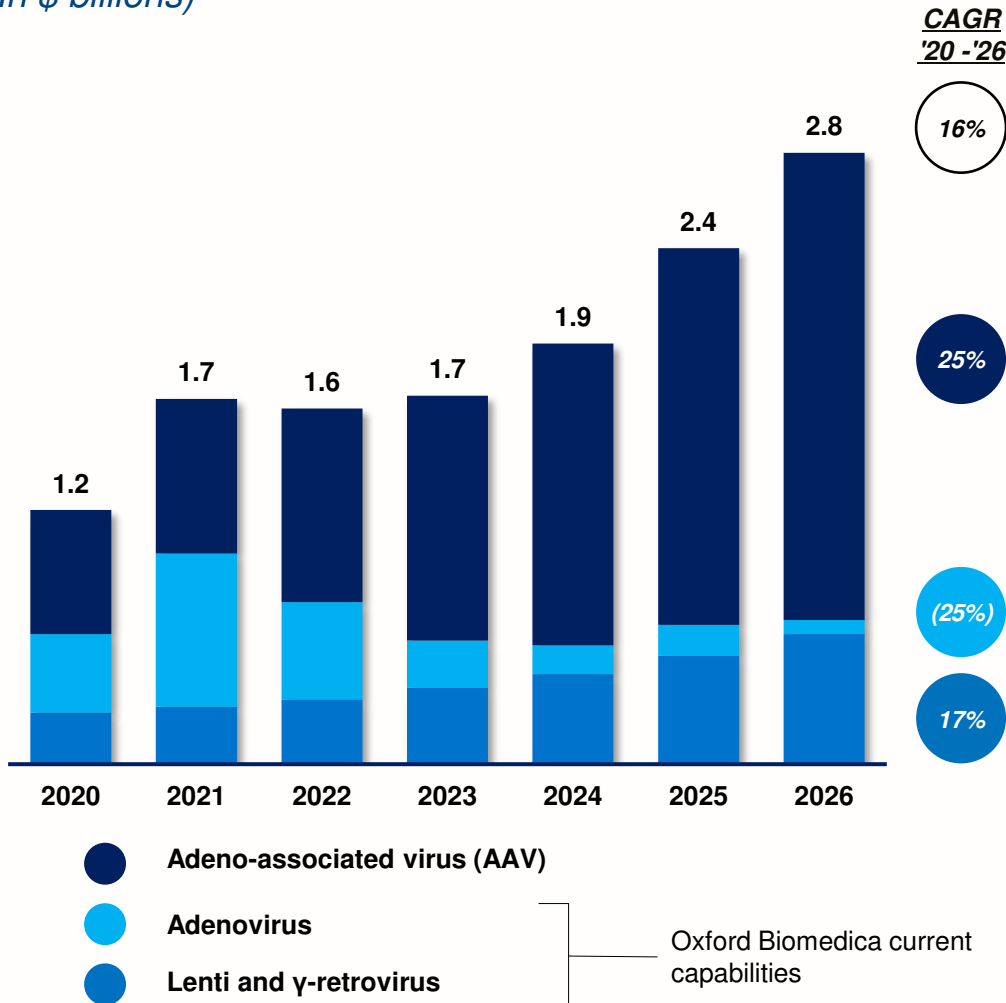


Over 740 staff located at 6 UK-based facilities covering in excess of 200,000 sqft¹

1. Includes manufacturing, laboratory and office space

Viral Vector Manufacturing to Continue its Growth Trajectory

Global Viral Vector Supply (Outsourced)¹ (In \$ billions)



Oxford Biomedica's goal is to become a global viral vector champion – offering customers expertise and manufacturing capabilities across key vector types

1. Source: Company estimates and third party research

**Oxford Biomedica
Solutions
AAV Manufacturing
and Innovation
Business**



Oxford Biomedica AAV Manufacturing and Innovation Business: A High Performing Process Development and Manufacturing Platform



Location

Boston, Massachusetts,
United States

Employees

Team of c.125 with
AAV manufacturing
expertise

Manufacturing Capabilities

Process / Analytical
Development & early stage
clinical manufacturing at 500L,
proven scalability to 2,000L for
commercial supply

25,000 sq.ft Manufacturing Capacity & Facility

State-of-the-art GMP facility
10 – 15 500L batches
10 – 15 1,000L batches
annually at steady state¹

Platform & IP

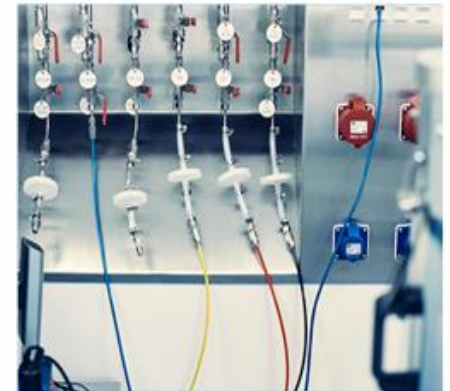
Proprietary 'plug and play'
manufacturing process and
platform

c.\$25m (£19m) Contracted Revenues

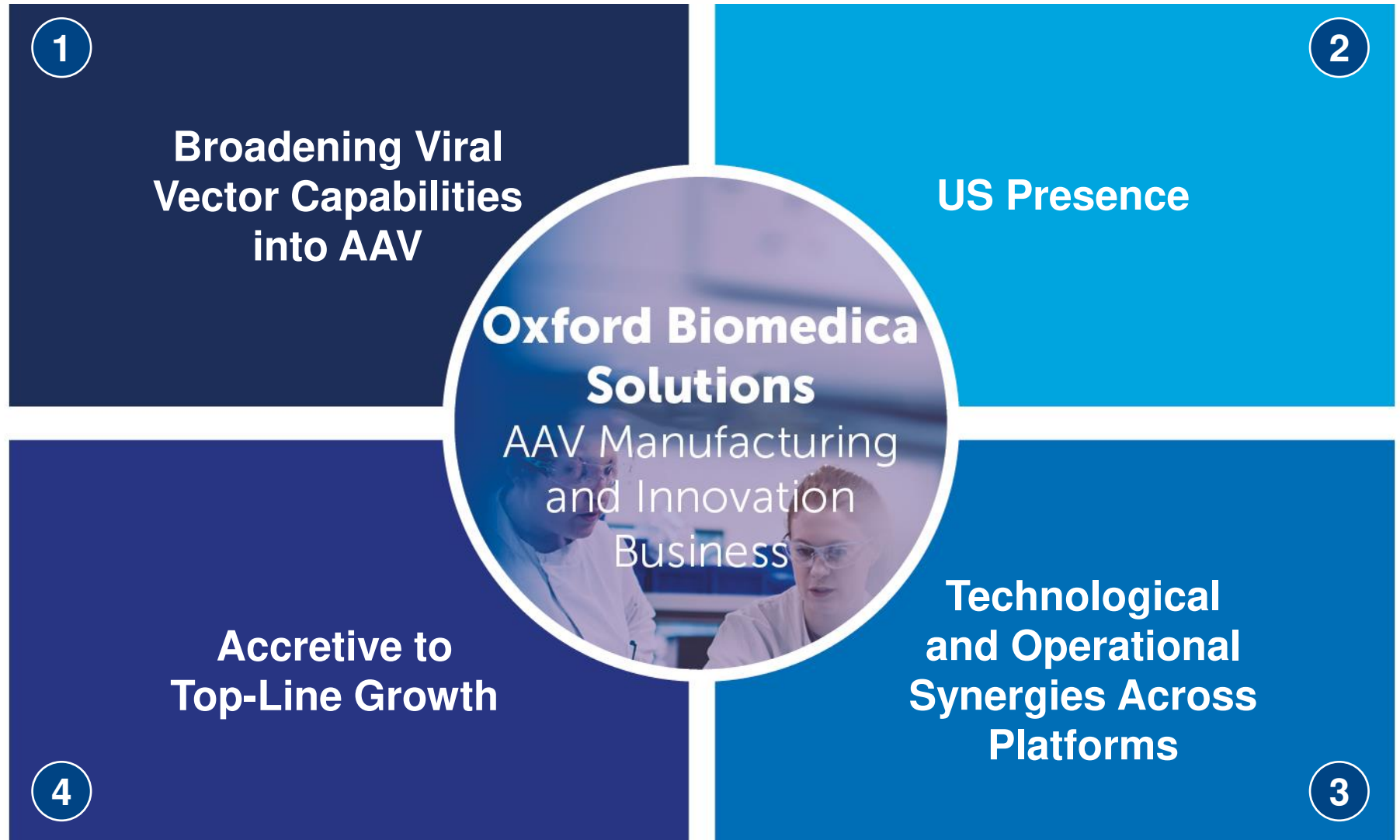
Minimum contracted revenues
in the first full twelve
months of operation

Profitability

Break-even expected by
year 3 with gold standard
long term target margins



1. Company estimates
GBP:USD = 1.33726



1 Broadens Viral Vector Capabilities into the Largest and Fast Growing AAV Segment

Single transaction to bring fully established manufacturing AAV technologies, IP, capabilities and capacity into Oxford Biomedica

Opportunity to leverage commercial capabilities in Oxbox through increased credibility in AAV with Oxford Biomedica AAV Manufacturing and Innovation Business

AAV segment poised for outsized growth: 25% CAGR (2022 – 2026)¹

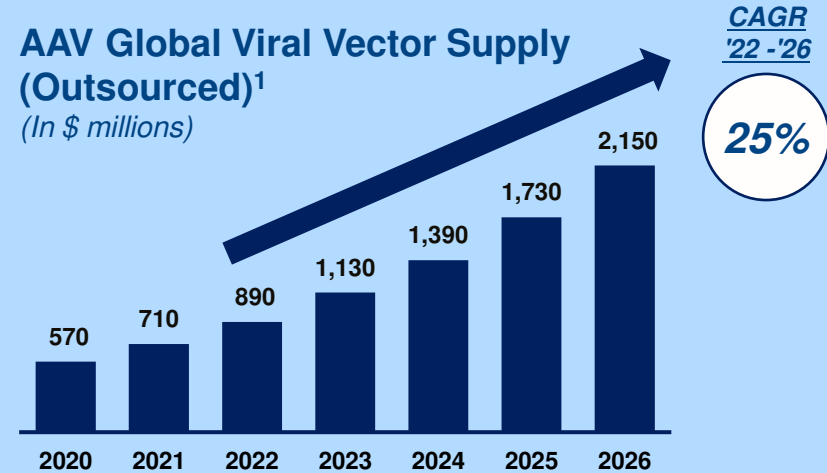
Oxford Biomedica AAV Manufacturing and Innovation Business is a high performing full scope AAV solutions provider

Proven end-to-end capabilities spanning early AAV vector design and process development for discovery programmes through clinical trials and proven scalability for commercial supply

Process development expertise covers all AAV related gene therapy and gene editing development functions

Established early-stage clinical manufacturing, supported three successful Phase I trial initiations in the US

AAV Global Viral Vector Supply (Outsourced)¹ (In \$ millions)



Oxford Biomedica AAV Manufacturing and Innovation Business Capabilities

GMP: Three 500L Bioreactors, multi-suite, multi-product

Large scale: Proven scalability with 2,000L bioreactor

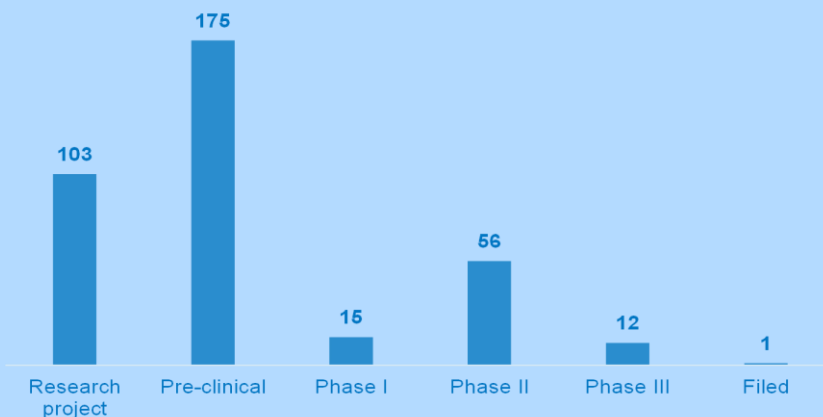
Full lab scope: Upstream, Downstream, and Analytical Development

1. Company estimates and third party research

2 Expands Geographic Presence and Technical Operational Expertise in the Key US Biopharma Market

- Immediate expansion of presence in the US: Boston presents ideal access to key US Biotech & Pharma Hub
- Established early-stage clinical manufacturing – largest AAV sub-segment
- Successfully supported 3 AAV novel products, CMC requirement met for each IND
- c.125 Boston based technical operations employees with deep AAV development and manufacturing know-how
- Full suite of analytical and testing capabilities includes full suite of analytical methods
- Opportunity for cross-selling of lentiviral vector manufacturing capabilities to Oxford Biomedica Solutions AAV Manufacturing and Innovation Business customers

Number of AAV Products – By Pipeline Phase¹



US-based AAV C> Product Development Companies



1. As of Jan-22, US companies only
Source: Company, Evaluate Pharma

3 Opportunity to Leverage Oxford Biomedica Technologies and IP in AAV to Further Enhance Platform

	Transfection	Upstream & Downstream	Analytical Testing	Cell Technology
AAV Manufacturing and Innovation Business Technology	Triple Plasmid System	Scalable to 500L & 2,000L	Full suite of methods established	HEK293 cells for transient production
Oxford Biomedica Technology	More stable transfection mix	Perfusion technology TRiPSystem™ SecNuc™	Assay automation Advanced analytics (mass spectrometry)	LentiStable™
↓				
Technical Synergies	Lower material costs Improved quality Easier scale up >500L	Higher yields per batch Restore high AAV titre Lower DNA impurities	Faster, more efficient testing Leading in vector characterisation	Opportunity for AAV stable cell line development



Collaborative and complementary AAV and lentiviral vector-based approach has the potential to accelerate the mission to improve patients' lives worldwide

4 Immediately Accretive to Revenue Growth with Contribution from Homology Medicines and Customer Pipeline

Current Capacity

10 – 15 500L batches
10 – 15 1,000L batches
annually at steady state¹



Underwritten Demand and Pipeline

3-year strategic partnership with Homology for AAV manufacturing provides Oxford Biomedica AAV Manufacturing and Innovation Business its first major customer



Synergies

Scope to leverage presence and capabilities across Homology and new customers – increases revenue potential



Innovation in C> Development

Strong anticipated customer demand for high quality vector manufacturing



131 AAV GT companies active globally

FDA expects to be approving 10-20 regenerative medicines² annually by 2025



Regulatory Environment

Escalating quality requirements driving demand for partners with track record



1. Company estimates

2. FDA statement, 15 January 2019, Regenerative medicines including cell and gene therapies

Source: Company, Evaluate Pharma, FDA

Transaction Overview



Transaction Overview

Oxford Biomedica and Homology Medicines will form Oxford Biomedica Solutions LLC¹ (“Oxford Biomedica Solutions”), a new US-based AAV manufacturing and innovation business

Homology Medicines will bring its established AAV process development and manufacturing platform, strong IP, experienced team and US-based GMP facility to Oxford Biomedica Solutions

Oxford Biomedica Solutions’ AAV Manufacturing and Innovation Business will offer a scalable, high quality manufacturing platform to global customers, including Homology Medicines through a multi-year supply agreement

- Minimum first twelve months contracted revenues of c.\$25m (£19m) from Homology Medicines
- c.\$35m (£26m) worth of gross assets to be transferred by Homology Medicines to Oxford Biomedica Solutions at closing

Transaction implies a pre-money Enterprise Value of c.\$175m (£131m) for Oxford Biomedica Solutions



Transaction Structure

Oxford Biomedica US to acquire 80% stake in newly-formed Oxford Biomedica Solutions for \$130m (£97m) cash consideration and a \$50m (£37m) capital injection into Oxford Biomedica Solutions to fund growth

Homology Medicines will retain 20% upon completion of transaction

At any time following the three-year anniversary of closing, Oxford Biomedica will have a call option to purchase, and Homology Medicines will have a put option to require Oxford Biomedica to purchase, Homology Medicines’ ownership interest²



Governance, Leadership and Incentivisation

LLC agreement between Oxford Biomedica and Homology Medicines, under which Oxford Biomedica will have control of Oxford Biomedica Solutions’ AAV Manufacturing and Innovation Business through a majority board position

Complementary cultures focused on science-led solutions and excellence in customer service

Tim Kelly, Chief Operating Officer of Homology Medicines, will join Oxford Biomedica Solutions’ AAV Manufacturing and Innovation Business as Chief Executive Officer and Chair of its Board of Directors and will also become a member of Oxford Biomedica’s Senior Executive Team

Oxford Biomedica Solutions employees to be provided with an attractive incentivisation package upon completion



Closing and Conditions

Transaction is expected to close in Q1’22, subject to the satisfaction of requirements of the Hart-Scott-Rodino Antitrust (HSR) Improvements Act of 1976

Transaction is not conditional on Oxford Biomedica shareholder vote or on financing

1. Legal entity is Roadrunner Solutions LLC, which will be renamed Oxford Biomedica Solutions LLC on completion
2. Price payable by Oxford Biomedica on exercise of either option will be based on a valuation equivalent to a multiple of 5.5x revenue attributable to Oxford Biomedica Solutions over the twelve months prior to the date of exercise. Maximum payable by Oxford Biomedica on exercise of the put/call will be capped at an amount equal to US\$74.1 million (£55.4 million) resulting in the maximum consideration payable for 100 per cent. of Oxford Biomedica Solutions being US\$254.1 million (£190.0 million)

- 1** **Creates a leading partner of choice with advanced capabilities across key vector types**
- 2** **Track record, skills and expertise in a significantly larger total addressable market**
- 3** **Addressing the increasing market requirements for efficacy, safety and affordability in C>**
- 4** **Technologies and IP to continue innovation to further enhance platform and customer offering**
- 5** **Strong synergy opportunities from combination of technical capabilities and cross-selling to existing customers in attractive end markets**



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Appendix



Financing Transaction Summary

Issuer	Oxford Biomedica	
Ticker / Listing	OXB / London Stock Exchange Main Market Premium Segment, FTSE250	
Acquisition	<p>Classified as Class 2 under the Listing Rules, subject to Hart Scott Rodino review</p> <p>\$180m (£135m) financing requirement for the transaction, Oxford Biomedica's cash balances at 31 December 21 were c. £109m</p> <p>Oxford Biomedica has entered into a commitment letter for a senior secured short term loan facility of \$85m (£64m). Interest rate under the terms will be 8.50% p.a. payable quarterly in cash or in kind, at the option of the company</p>	
Placing	Proposed placing to raise approx. £80m by way of an institutional placing and a retail offer	
Structure / Timing	<ul style="list-style-type: none"> • Placing (conditional only on admission) of up to c.4.858m new ordinary shares using existing authorities (c.5.6% of ISC) • A further number of new ordinary shares will, subject to shareholder approval, be issued under the new authorities to be sought at the General Meeting to issue ordinary shares for cash on a non-pre-emptive basis • Dr. Roch Doliveux to invest a minimum of £1m 	
Use of Proceeds	<ul style="list-style-type: none"> • The net proceeds of the Placing, the short term loan facility and the company's existing cash resources will fund: <ol style="list-style-type: none"> Acquisition of 80% ownership interest in newly-formed Oxford Biomedica Solutions (\$180m or £135m) The Company's existing capital requirements in respect of Oxbox and the Windrush Innovation Centre est. £65m Working capital and expenses 	
Joint Bookrunners	Peel Hunt LLP and WG Partners LLP	
Indicative Timetable (precise details to be confirmed upon posting of the circular to shareholders)	Announcement of the results of the placing	28 January 2022
	Settlement date for Firm Placing shares	4 February 2022
	Posting of circular in connection with the Placing	Mid February 2022
	General Meeting	Early March 2022
	Completion of Acquisition	Week commencing 7 March 2022, subject to HSR
	Admission of Conditional Placing shares	On or around 11 March 2022

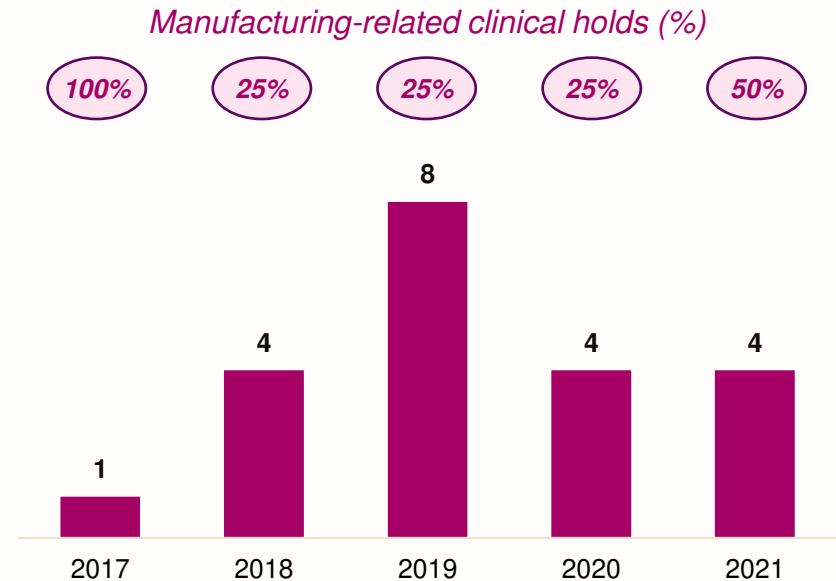
- Simultaneous to announcing the transaction, John Dawson will step down as CEO and Roch Doliveux will become interim CEO
 - Roch Doliveux has been integrally involved with Oxford Biomedica's strong senior management team and has significant experience of running international companies (including post-transaction integration), having previously been CEO at UCB for ten years
 - John Dawson will remain a Board Director and Advisor to the Company
 - Process to appoint a new CEO is underway
- FY'21 Group revenues expected to be in line with consensus¹, closing cash position at 31st December 2021 of c.£109 million (unaudited)
- Continued strong momentum across CDMO activities since H1 2021:
 - Boehringer Ingelheim option exercised, new agreements with Arcellx and Cabaletta Bio and extension and update to the Novartis agreement providing freedom for the Group to work with other partners in three CAR-T targets
 - Ongoing discussions with other potential partners including one at an advanced stage
 - Ongoing discussions with AstraZeneca on potential extension of the current 18 month manufacturing agreement

1. Bloomberg consensus FY21 revenues: c.£160m (as of the latest practicable date)

Access to Well Established CMC is Paramount in Cell and Gene Therapy

- 1 C> industry is witnessing an increase in clinical development delays due to manufacturing issues
- 2 Regulators are requesting more information about production processes
- 3 Improvements in the assessments of manufacturing quality driven by technological advancements in measuring purity and potency of therapeutics
- 4 The number of gene therapies available to patients is expected to increase, driving the need for innovative solutions to manufacturing challenges
- 5 CMC requirements for testing, reporting and clinical submissions can place an undue burden on developers
- 6 Shorter development timelines, driven by the availability of expedited approval pathways, increase the importance of partnering with a trusted viral vector CDMO early on in the development process

US Gene Therapy Clinical Holds¹



“Despite the promise in these gene therapies, the FDA has flagged safety concerns ranging from liver toxicity to kidney injury to a loss of neurons. These issues have long been noted as gene therapies moved toward market and patients died during earlier clinical trials.”



1. List is not exhaustive and excludes clinical holds for CAR-T / Cell therapies
Source: Fierce biotech, Evaluate Pharma, Companies' press releases, filings

Oxford Biomedica

CDMO Pipeline – Page 1 of 2

Product	Indication	Pre-Clinical	Phase I	Phase I/II	Phase II	Phase III	Approval
LentiVector® platform							
Kymriah®¹	r/r ALL / r/r DLBCL	[Progress bar: Pre-Clinical to Phase III]					
2nd CAR-T	Cancer (multiple)	[Progress bar: Pre-Clinical to Phase I]					
3rd CAR-T	Cancer (multiple)	[Progress bar: Pre-Clinical to Phase I]					
4th CAR-T	Cancer (multiple)	[Progress bar: Pre-Clinical to Phase I]					
5th CAR-T	Cancer (multiple)	[Progress bar: Pre-Clinical to Phase I]					
6th CAR-T	Cancer (multiple)	[Progress bar: Pre-Clinical to Phase I]					
AXO-Lenti-PD²	Parkinson's disease	[Progress bar: Pre-Clinical to Phase I/II]					
1st CAR-T / TCR-T	Undisclosed	[Progress bar: Pre-Clinical to Phase I]					
2nd CAR-T / TCR-T	Undisclosed	[Progress bar: Pre-Clinical to Phase I]					
3rd CAR-T / TCR-T	Undisclosed	[Progress bar: Pre-Clinical to Phase I]					
4th CAR-T / TCR-T	Undisclosed	[Progress bar: Pre-Clinical to Phase I]					

Process development and bioprocessing revenues, and royalties



In vivo programmes *Ex vivo programmes*

1. USAN name is tisagenlecleucel
 2. AXO-Lenti-PD formerly known as OXB-102, which OXB out-licensed to Sio Gene Therapies

Oxford Biomedica

CDMO Pipeline – Page 2 of 2

Product	Indication	Pre-Clinical	Phase I	Phase I/II	Phase II	Phase III	Approval	
LentiVector® platform								
OTL-201	MPS-IIIa							
Other	undisclosed							
CAR-T	Cancer (multiple)							
CAR-T	Undisclosed							
CAAR-T	mPV (autoimmune)							
CFTR gene	Cystic Fibrosis							
Ocular gene	Inherited retinal disease							
AZD1222	COVID-19 Vaccine							







Process development and bioprocessing revenues, and royalties

In vivo programmes Ex vivo programmes

1. Scale up and vaccine manufacturing revenues

Oxford Biomedica

Gene Therapeutics Pipeline

Product	Indication	Pre-Clinical	Phase I/II	Phase II	Phase III	
OXB Partnered Products						
Axo-Lenti-PD¹	Parkinson's disease				Development milestones and royalties	
OXB Proprietary Unencumbered Products						
OXB-302	Acute Myeloid Leukaemia					
OXB-40X	Undisclosed liver indications					
OXB-40Y						
OXB-40Z						



 *In vivo programmes*  *Ex vivo programmes*

1. AXO-LENTI-PD formerly known as OXB-102, which OXB out-licensed to Sio Gene Therapies